CORPORATE EVALUATION OF UN WOMEN’S CONTRIBUTION TO
GOVERNANCE AND NATIONAL PLANNING

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The evaluation focused on UN Women’s work on Governance and National Planning (GNP) - Impact Area 5. Work on gender-responsive HIV/AIDS planning is also included in the scope of the evaluation.

The evaluation was conducted from Dec. 2017 to Dec. 2018 and focused on the period of 2011-2017 during which UN Women’s GNP operations took place across 76 countries (targeted HIV/AIDS programs in 35).

The total expenditure for UN Women’s GNP work amounted to US$125.8 million, approximately 8% of expenditures across all of the impact areas.
CONCLUSION 1
Gender-responsive GNP is foundational work for achieving gender equality, in which UN Women has played a unique and catalytic role.

Recommendation 1
UN Women to develop an integrated policy and program package to support national governments with gender-responsive GNP.

CONCLUSION 2
The linkages between promoting gender-responsive HIV/AIDS policies, plans and budgets forms and the entity’s wider GNP work are not strongly aligned.

Recommendation 2
UN Women to determine the intended relationship between GNP work and work to support gender responsive HIV/AIDS planning and budgeting specifically, and take specific actions to operationalize it.
Recommendation 3
As part of on-going UN reform processes, UN Women to leverage coordinated UN support to national governments on gender-responsive GNP, with UN Women providing leadership and expertise in this area.

Recommendation 4
UN Women to strengthen support for Addis Ababa Action Agenda (AAAA) implementation at country level.

Conclusion 3
UN Women has shown strong performance in setting the global agenda for GNP, including in the area of HIV/AIDS, in part through strategic partnerships with the UN System.

Conclusion 4
UN Women’s support to global normative agreements has contributed to advances in international commitments for financing for gender equality as part of financing the SDGs.
The **GNP Theory of Change** does not fully capture the complexity of UN Women’s approach to supporting gender-responsive GNP.

This means that it is challenging to situate GNP plans and work against how medium and long-term objectives might be achieved.

**Recommendation 5**

UN Women to lead an inclusive process to prepare an evolved Theory of Change for GNP that captures the complexities of UN Women’s approach and provides a medium to long-term strategic overview of objectives and the process of their achievement.
CAPTURING GNP RESULTS FOR ACCOUNTABILITY & LEARNING

Recommendations 6 & 7
UN Women to work proactively with ROs & COs, (1) to support consistent national civil society roles; and (2) to assist national GNP partners to put in place systems to measure the impact of gender-responsive GNP.

Recommendation 8 & 9
UN Women to accelerate the institutionalization of the RMS, and gain insights into what is working and how. UN Women to continue the drive for its knowledge management strategy to support knowledge management for GNP.

CONCLUSION 6
UN Women’s work has helped to strengthen civil society’s role in GNP, but it has not been fully consistent.

CONCLUSION 7
Little is known about the links between GNP and gender equality outcomes or on how far GNP benefits the most marginalized groups.

CONCLUSION 8
UN Women has made good progress in establishing the RMS but there are still gaps that affect the reporting.

CONCLUSION 9
Systems for learning in GNP have offered good support but more can be done with the new Knowledge Management Strategy.
UN Women’s reliance on non-core resources for an area with strategic potential exposes GNP normative and operational work to shifting priorities of donors.

Recommendation 10

UN Women to review the use of core funding and consider how it can best be used to enable strategic planning and delivery in GNP at the normative and operational work at country level.
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