Mid-Term Review of the Strategic Plan 2014-2017

Informal Briefing for the Executive Board

22 January 2016
Adoption of the 2030 Agenda for Sustainable Development
Addis Ababa Action Agenda on Financing for Development
COP21
Beijing+20 and CSW59 political declaration
High-Level Review of SCR 1325 implementation
“Fit for Purpose” and upcoming QCPR
Prioritization of gender equality in a number of global processes
Major global and regional challenges impacting gender equality outcomes
5 years of UN Women’s operations
Objectives

- To assess progress to date and identify opportunities for improvements
- To provide an analysis of factors that have enabled or prevented results
- To reflect changes in the global context
- To reflect key normative and programmatic developments
- To set the stage for UN Women’s direction in 2018-2022 ahead of the formulation of its new Strategic Plan
Key elements to be included

Alignment with global frameworks

• Alignment with the 2030 Agenda and demonstrate how UN Women’s Strategic Plan supports implementation

• Stocktaking exercise of Beijing+20

Achievement of Results

• Thorough analysis of results achieved

• Review of DRF/OEEF targets and indicators

• Analysis of funding gap and its consequences
Institutional development

- Synthesis of recommendations from various assessments and evaluations
- Assessment of progress in decentralizing the organization, in terms of business processes and accountability mechanisms
- Organizational progress in result-based management and knowledge sharing
- Reflection on new approaches, such as global campaigns, work with new constituencies (men and boys, youth, private sector), education, ICT, etc.
- Flagship Programming Initiatives
- New corporate strategies
Important considerations

• **Self assessment**: UN Women’s own analysis of its overall performance

• **Results**: balancing 2-year cumulative performance profile with specific results achieved in 2015

• **Timeline**: short timeframe until new Strategic Plan and new QCPR

• **Alignment**: ongoing discussions on the longer term positioning of the UN Development System
Initial outline of the report

- **Context**
  - Describes the broad environment in which UN Women operates

- **Results**
  - What has been achieved in the last 2 years?
  - Combined with Annual Report 2015

- **Analysis and Lessons Learned**
  - Factors that have enabled or prevented results
  - Alignment with 2030 Agenda – UN Women as fit for purpose
  - Progression of UN Women as an institution after 5 years of operation
  - Other strategic considerations

- **Way forward**
  - Areas that require deepening, greater or lesser focus, or adjustments
  - New initiatives
Data Companion

- **Annex** to the MTR report
- Based on the **results and performance data**
- Covers **all results areas** in the Strategic Plan, both Development Results Framework and the Organizational Effectiveness and Efficiency Framework
- As this is an MTR and not just an annual report, the data presented will be **predominantly cumulative**
- All of the **118 indicators** in the Strategic Plan will be addressed in the Data Companion
- Coordination with other agencies to **maximize consistency across the development system** on the presentation of results and data
Methodology

- Analysis of existing sources
- CO/RO/HQ Annual Reports
- Consultations
Existing sources

- Beijing+20 report and CSW 59 Political Declaration
- Civil Society Global Dialogue report
- Outcome of several consultations and surveys undertaken to develop new corporate strategies
- Background documents on structured dialogue on financing
- Independent evaluations, including initial findings for ongoing evaluations (UN coordination and regional architecture)
- External assessments, including MOPAN, MAR, and EC Pillar Assessment
- Analysis of Midterm Reviews of Country/Regional Offices Strategic Notes
New results management system (RMS) launched in 2015
Phased roll out
Monitoring and reporting tool
Relevant budgetary and financial information on a continuous basis, in “real time”
Development of qualitative data on cross-cutting areas such as youth, work with men and boys, south-south, capacity development, innovation etc.
Consultations

With Executive Board members:

• **22 January** – first informal: objectives and process

• **Late March** – second informal: initial findings and discussion on possible adjustments to results framework

• **Late May** – third informal: presentation of final report
Consultations

- **Civil society partners**
  - Dialogues with Civil Society Advisory Groups
  - Survey results for the Civil Society Advisory Group strategy

- **Private sector partners**
  - Consultation with private sector leadership advisory council
  - Feedback from partner survey for private sector strategy
Discussions under way since summer 2015 with UNDP, UNFPA, UNICEF and WFP focused on:

- Approach
- Expected structure and content
- Thinking on the response to the SDGs
- RBM methodologies and issues
- Process management
Thank you!

Comments and questions